

Employee Post-Travel Disclosure of Travel Expenses

Date/Time Stamp:
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Post-Travel Filing Instructions: Complete this form within 30 days of returning from travel. Submit all forms to the Office of Public Records in 232 Hart Building.

In compliance with Rule 35.2(a) and (c), I make the following disclosures with respect to travel expenses that have been or will be reimbursed/paid for me. I also certify that I have attached:

- ☒ The **original** *Employee Pre-Travel Authorization* (Form RE-1), **AND**
☒ A **copy** of the *Private Sponsor Travel Certification Form* with all attachments (itinerary, invitee list, etc.)

Private Sponsor(s) (list all): The Aspen Institute Inc. (Socrates Program) ("AISP")

Travel date(s): January 17-19, 2020

Name of accompanying family member (if any): _____

Relationship to Traveler: ☐ Spouse ☐ Child

IF THE COST OF LODGING DID NOT INCREASE DUE TO THE ACCOMPANYING SPOUSE OR DEPENDENT CHILD, ONLY INCLUDE LODGING COSTS IN EMPLOYEE EXPENSES. (Attach additional pages if necessary.)

Expenses for Employee:

	Transportation Expenses	Lodging Expenses	Meal Expenses	Other Expenses (Amount & Description)
<input checked="" type="checkbox"/> Good Faith Estimate <input type="checkbox"/> Actual Amount	\$98.00	\$238.00	\$122.00	\$110.00

Expenses for Accompanying Spouse or Dependent Child (if applicable):

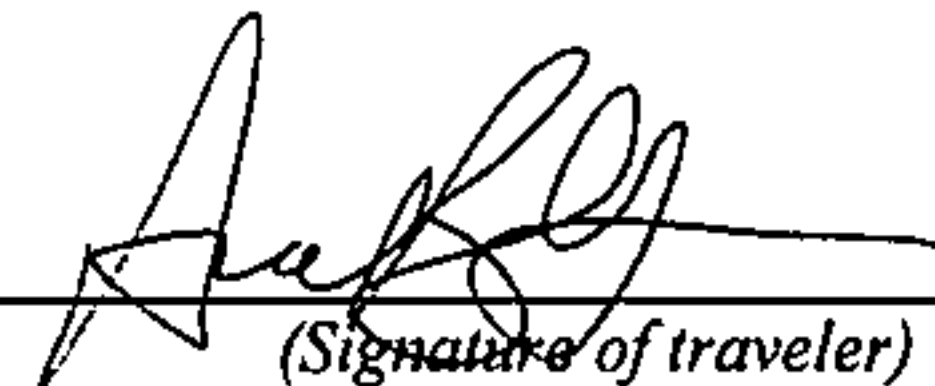
	Transportation Expenses	Lodging Expenses	Meal Expenses	Other Expenses (Amount & Description)
<input type="checkbox"/> Good Faith Estimate <input type="checkbox"/> Actual Amount				

Provide a description of all meetings and events attended. See Senate Rule 35.2(c)(6). (Attach additional pages if necessary.): Participated in a Socrates Seminar to discuss leadership, responsible governance, and the role of Congress.

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2/2/2020
(Date)

AUDRE BARNETT
(Printed name of traveler)


(Signature of traveler)

TO BE COMPLETED BY SUPERVISING MEMBER/OFFICER:

I have made a determination that the expenses set out above in connections with travel described in the *Employee Pre-Travel Authorization* form, are necessary transportation, lodging, and related expenses as defined in Rule 35.

2/3/2020
(Date)


(Signature of Supervising Senator/Officer)

EMPLOYEE PRE-TRAVEL AUTHORIZATION

Pre-Travel Filing Instructions: Complete and submit this form at least 30 days prior to the travel departure date to the **Select Committee on Ethics in SH-220**. Incomplete and late travel submissions will **not** be considered or approved. This form **must** be typed and is available as a fillable PDF on the Committee's website at ethics.senate.gov. Retain a copy of your entire pre-travel submission for your required post-travel disclosure.

Name of Traveler: Andre Barnett

Employing Office/Committee: Senate Finance Committee

Private Sponsor(s) (list all): The Aspen Institute Inc. (Socrates Program) ("AISP")

Travel date(s): January 17 - 19, 2020

*Note: If you plan to extend the trip for any reason you **must** notify the Committee.*

Destination(s): Cambridge, MD

Explain how this trip is specifically connected to the traveler's official or representational duties:

The Socrates seminar is designed to facilitate discussions about leadership, responsible governance and the role of Congress. This relates to my position because as Tax Counsel for the Senate Finance Committee I am tasked with leading various initiatives and teams to resolve policy issues. Since the Socrates seminar is focused on honing both leadership and responsible governance skills, this seminar will be beneficial for me to be involved in because I have to utilize these skills often in my role as tax staff for the Finance Committee.

Name of accompanying family member (if any): _____

Relationship to Employee: ☐ Spouse ☐ Child

I certify that the information contained in this form is true, complete and correct to the best of my knowledge:

1/3/2020
(Date)

Andre Barnett
(Signature of Employee)

TO BE COMPLETED BY SUPERVISING SENATOR/OFFICER (President of the Senate, Secretary of the Senate, Sergeant at Arms, Secretary for the Majority, Secretary for the Minority, and Chaplain):

I, Chuck Grassley hereby authorize Andre Barnett
(Print Senator's/Officer's Name) (Print Traveler's Name)

an employee under my direct supervision, to accept payment or reimbursement for necessary transportation, lodging, and related expenses for travel to the event described above. I have determined that this travel is in connection with his or her duties as a Senate employee or an officeholder, and will not create the appearance that he or she is using public office for private gain.

I have also determined that the attendance of the employee's spouse or child is appropriate to assist in the representation of the Senate. (signify "yes" by checking box) ☐

1/3/2020
(Date)

Chuck Grassley
(Signature of Supervising Senator/Officer)

PRIVATE SPONSOR TRAVEL CERTIFICATION FORM

This form must be completed by any private entity offering to provide travel or reimbursement for travel to Senate Members, officers, or employees (Senate Rule 35, clause 2). Each sponsor of a fact-finding trip must sign the completed form. The trip sponsor(s) must provide a copy of the completed form to each invited Senate traveler, who will then forward it to the Ethics Committee with any other required materials. The trip sponsor(s) should **NOT** submit the form directly to the Ethics Committee. Please consult the accompanying instructions for more detailed definitions and other key information.

The Senate Member, officer, or employee **MUST** also provide a copy of this form, along with the appropriate travel authorization and reimbursement form, to the Office of Public Records (OPR), Room 232 of the Hart Building, within thirty (30) days after the travel is completed.

1. Sponsor(s) of the trip (please list all sponsors): The Aspen Institute Inc. (Socrates Program) ("AISP")
2. Description of the trip: The AISP is sponsoring a Socrates seminar to discuss leadership, responsible governance and the role of Congress.
3. Dates of travel: January 17-19, 2020
4. Place of travel: Cambridge, MD
5. Name and title of Senate invitees: See attached.
6. I *certify* that the trip fits one of the following categories:
 - ☒ (A) The sponsor(s) are not registered lobbyists or agents of a foreign principal **and** do not retain or employ registered lobbyists or agents of a foreign principal **and** no lobbyist or agents of a foreign principal will accompany the Member, officer, or employee *at any point* throughout the trip.
 - OR -**
 - ☐ (B) The sponsor or sponsors are not registered lobbyists or agents of a foreign principal, but retain or employ one or more registered lobbyists or agents of a foreign principal and the trip meets the requirements of Senate Rule 35.2(a)(2)(A)(i) or (ii) (*see question 9*).
7. ☒ I *certify* that the trip will not be financed in any part by a registered lobbyist or agent of a foreign principal.

- AND -

☒ I *certify* that the sponsor or sponsors will not accept funds or in-kind contributions earmarked directly or indirectly for the purpose of financing this specific trip from a registered lobbyist or agent of a foreign principal or from a private entity that retains or employs one or more registered lobbyists or agents of a foreign principal.
8. I *certify* that:
 - ☒ The trip will not in any part be planned, organized, requested, or arranged by a registered lobbyist or agent of a foreign principal except for *de minimis* lobbyist involvement.
 - AND -**
 - ☒ The traveler will not be accompanied on the trip by a registered lobbyist or agent of a foreign principal except as provided for by Committee regulations relating to lobbyist accompaniment (*see question 9*).

9. **USE ONLY IF YOU CHECKED QUESTION 6(B)**

I *certify* that if the sponsor or sponsors retain or employ one or more registered lobbyists or agents of a foreign principal, one of the following scenarios applies:

☐ (A) The trip is for attendance or participation in a one-day event (exclusive of travel time and one overnight stay) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee *on any segment* of the trip.

- OR -

☐ (B) The trip is for attendance or participation in a one-day event (exclusive of travel time and two overnight stays) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee *on any segment* of the trip (*see questions 6 and 10*).

- OR -

☐ (C) The trip is being sponsored only by an organization or organizations designated under § 501(c)(3) of the Internal Revenue Code of 1986 and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee *at any point* throughout the trip.

10. **USE ONLY IF YOU CHECKED QUESTION 9(B)**

If the trip includes two overnight stays, please explain why the second night is practically required for Senate invitees to participate in the travel:

11. ☒ An itinerary for the trip is attached to this form. I *certify* that the attached itinerary is a detailed (hour-by-hour), complete, and final itinerary for the trip.

12. Briefly describe the role of each sponsor in organizing and conducting the trip:

The Aspen Institute Socrates Program is the sole sponsor of the seminar and organized and conducted the trip (including selected the participants, developed the agenda, planned the seminar and coordinated the travel). (See attached Appendix)

13. Briefly describe the stated mission of each sponsor and how the purpose of the trip relates to that mission:

The Aspen Institute is an educational and policy studies non-partisan, non-profit organization whose mission is to foster leadership based on enduring values and provide a non-partisan forum for the exchange of ideas. (See attached Appendix)

14. Briefly describe each sponsor's prior history of sponsoring congressional trips:

The Aspen Institute has a nearly forty year history of conducting non-partisan educational congressional trips; the Socrates Program, specifically, also has conducted congressional trips.

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15. Briefly describe the educational activities performed by each sponsor (other than sponsoring congressional trips):

The Aspen Institute organizes numerous educational activities, including briefings, roundtables, forums and conferences for a diverse range of attendees including federal and state policymakers, business and organization leaders, members of the press and the general public. (See attached Appendix.)

16. Total Expenses for Each Participant:

	Transportation Expenses	Lodging Expenses	Meal Expenses	Other Expenses
<input checked="" type="checkbox"/> Good Faith estimate <input type="checkbox"/> Actual Amounts	\$98.00 for bus	\$238.00 for two nights (\$119.00 per night)	\$122.00	\$110.00 for conference room fees (includes meeting facilities, set up, take down, cleaning)

17. State whether a) the trip involves an event that is arranged or organized *without regard* to congressional participation or b) the trip involves an event that is arranged or organized *specifically with regard* to congressional participation:

B) The trip involves an event that is organized specifically with regard to congressional participation.

18. Reason for selecting the location of the event or trip

The conference center is close to Washington, DC, which provides for ease of travel for participants and moderator(s).

19. Name and location of hotel or other lodging facility:

Hyatt Regency Marina and Resort

100 Heron Blvd, Cambridge MD

20. Reason(s) for selecting hotel or other lodging facility:

The conference center has sufficient meeting space and lodging to support off-the-record, non-partisan exchanges of ideas and professional learning.

21. Describe how the daily expenses for lodging, meals, and other expenses provided to trip participants compares to the maximum per diem rates for official Federal Government travel:

Lodging rates are \$119.00/per night, which reflects the per diem rate.

Meal rates are \$61.00/per day, which reflects the per diem rate.

22. Describe the type and class of transportation being provided. Indicate whether coach, business-class or first class transportation will be provided. If first-class fare is being provided, please explain why first-class travel is necessary:

Round-trip transportation will be provided by chartered, coach-class bus between Washington D.C. and the conference center.

23. ☒ I represent that the travel expenses that will be paid for or reimbursed to Senate invitees do not include expenditures for recreational activities, alcohol, or entertainment (other than entertainment provided to all attendees as an integral part of the event, as permissible under Senate Rule 35).

24. List any entertainment that will be provided to, paid for, or reimbursed to Senate invitees and explain why the entertainment is an integral part of the event:

None

25. I hereby *certify* that the information contained herein is true, complete and correct. (For trips involving more than one sponsor, you *must* include a completed signature page for each additional sponsor):

Signature of Travel Sponsor:

Elliot Gerson

Name and Title: Elliot Gerson, EVP Public and Policy Programs

Name of Organization: The Aspen Institute

Address: 2300 N St, NW Washington DC, 20037

Telephone Number: 202-736-5859 (Lisa Jones, Deputy General Counsel)

Fax Number:

E-mail Address: lisa.jones@aspeninstitute.org

Emerging Governance Leaders Seminar
Leadership & the Role of Congress

January 17-19, 2020
Hyatt Regency Chesapeake Bay
Cambridge, Maryland

Friday, January 17th

5:00 p.m. Shuttle departure from Capitol Hill

7:00 p.m. Shuttles arrives at Hyatt Regency Chesapeake Bay

7:00 p.m. - 8:00 p.m. Check-In & Reception

8:00 p.m. – 9:30 p.m. **Socrates Opening Dinner and Program**
“Responsible Governance and Your Role in Congress”
A conversation between **Colleen Shogan**, Assistant Deputy Librarian for Collections and Services at the Library of Congress, and **Cordell Carter**, Socrates Program Director.

Saturday, January 18th

7:45 a.m. – 9:00 a.m. Breakfast

9:00 a.m. – 12:00 p.m. **Seminar Session I: The Evolution of Congress: How Did We Get Here?**

10:30 a.m. – 10:45 a.m. Morning Break

12:00 p.m. – 1:00 p.m. Lunch

1:00 p.m. – 4:00 p.m. **Seminar Session II: Congress and Its Governance Challenges**

Sunday, January 19th

7:45 a.m. – 9:00 a.m.	Breakfast
9:00 a.m. – 12:00 p.m.	Seminar Session III: Congressional Reform
10:30 a.m. – 10:45 a.m.	Morning Break
12:00 p.m.	Check-out
12:00 p.m. – 1:00 p.m.	Lunch
1:00 p.m.	Shuttle departs for Capitol Hill
3:00 pm	Shuttle arrives to Capitol Hill



1:00 p.m. – 4:00 p.m.

Seminar Session II: Congress and Its Governance Challenges

2:30 p.m. – 6:45 p.m.

Afternoon Break

7:00 p.m. – 8:30 p.m.

Working Dinner with Discussion of Seminar Session II

8:45 p.m. – 10:00 p.m.

Fireside Chat

“Life & Lessons in Congress”

A conversation with **William Hoagland**, Bipartisan Policy Center Senior Vice President (or another former staffer/member)

Moderated by **Cordell Carter**, Socrates Program Director

Sunday, January 19th

7:45 a.m. – 9:00 a.m.

Breakfast

9:00 a.m. – 12:00 p.m.

Seminar Session III: Congressional Reform

10:30 a.m. – 10:45 a.m.

Morning Break

12:00 p.m.

Check-out

12:00 p.m. – 1:00 p.m.

Working Lunch with Discussion of Seminar Session III

Conversation will consider the Articles 1 and 2 of the Constitution, and how foundations of the U.S. government inform and influence the role of Congress today.

1:00 p.m.

Shuttle departs for Capitol Hill

3:00 pm

Shuttle drops off participant

Emerging Governance Leaders Seminar *Leadership & the Role of Congress*

Moderators: Colleen Shogan
Seminar Weekend Schedule
 January 17-19, 2020
 Hyatt Regency Chesapeake Bay Resort
 Cambridge, MD

Friday, January 17th

5:00 p.m.	Shuttle departure from Capitol Hill
6:45 p.m.	Shuttles arrives at Hyatt Chesapeake Bay
7:00 p.m. - 8:00 p.m.	Seminar Check-In & Registration
8:00 p.m. - 9:30 p.m.	Socrates Opening Dinner and Program Conversation will consider the governance challenges of Congress, exploring what resources and knowledge inform Congress and how technology and changing norms of representation are affecting governance.

Saturday, January 17th

7:45 a.m. - 9:00 a.m.	Breakfast
9:00 a.m. - 12:00 p.m.	Seminar Session I: The Evolution of Congress: How Did We Get Here?
10:30 a.m. - 10:45 a.m.	Morning Break
12:00 p.m. - 1:00 p.m.	Working Lunch with Discussion of Seminar Session I Conversation will consider the evolution of Congress and what it means to represent.

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Table of Contents

<u>Seminar Agenda</u>	3
<u>Link to Seminar Readings</u>	5
<u>Guide to Preparing for a Socrates Seminar</u>	6
<u>Discussion Questions</u>	10
<u>Moderator & Speaker Biographies</u>	11
<u>Shuttle Transportation</u>	14

Contact Information:

Hyatt Chesapeake Bay
100 Heron Blvd
Cambridge, Maryland 21613
Front Desk: (410) 901-1234

Carly Raizon
Program Coordinator, Socrates Program
Carly.Raizon@aspeninstitute.org
Office: (202) 736-3843
Cell: (301) 742-5219

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To: Emerging Governance Leaders Seminar Participants
From: Cordell Carter, Director of the Socrates Program
Re: Seminar Logistics and Readings

Welcome to the Emerging Governance Leaders Seminar hosted by the Aspen Institute Socrates Program, a global education forum designed to provide emerging leaders with access to values and ethics-based learning on contemporary topics. Socrates seminars are off-the-record, roundtable discussions that focus on deepening insights, challenging leaders to live more responsibly, and encouraging reasoned discourse about pressing contemporary issues.

In a diverse country like the US, it is imperative that future governance leaders are being nurtured, trained, and mentored to fill and succeed in senior congressional staff roles. The Emerging Governance Leaders (EGL) series convenes an inclusive cohort of congressional staffers to engage in values-based discussion for personal and professional leadership development. This seminar explores how the foundations of the US government inform and influence the role of Congress today – and the responsibilities and expectations of those who serve within. Seminar participants will examine classic and modern texts on leadership, the creation of the American democracy, and the role of Congress.

The materials in this packet include:

- Weekend Agenda
- Link to Seminar Readings (*please read at least once prior to the seminar)
Guide to Preparing for a Socrates Seminar
- Moderator & Speaker Biographies
- Shuttle Transportation
 - If you do not plan to take the shuttle, please email Carly Raizon.

This seminar is a collaborative journey; its success depends on each person being willing to contribute to the discussion and to make room for the contributions of others. The work of the seminar is cumulative; its impact is felt when everyone is fully present and engaged.

Welcome to the Socrates community! The Socrates network (6,000+) includes investors, policy experts, entrepreneurs, public servants, academics, journalists, engineers, and artists from across the US and 45 countries. If you have any questions about the seminar, please feel free to contact Socrates Program Coordinator Carly Raizon – O: (202) 736-3843; M: (301) 742-5219; carly.raizon@aspeninstitute.org.

Best Regards,

Cordell Carter, II
Director, Socrates Program

2025 RELEASE UNDER E.O. 14176



Emerging Governance Leaders Seminar

Leadership and the Role of Congress

Article 1, Section 1 of the United States Constitution states, “All legislative Powers herein granted shall be vested in a Congress of the United States, which shall consist of a Senate and House of Representatives.” The creation of this legislative body marked a significant departure from past governance systems and the start of the “American experiment.” Two hundred thirty years later, how do the foundations of the United States government inform and influence the role of Congress today—and the responsibilities and expectations of those who serve within? In this seminar, we will examine classic and modern texts on leadership, the creation of the American democracy, and the role of Congress.

Please download the seminar readings here:

<https://www.dropbox.com/s/tj4op0gcvjphzss/Readings.pdf?dl=0>

Bring the readings (either printed or on a digital reader) to the seminar.

Please read these texts at least once before the start of the seminar.

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Guide to Preparing for a Socrates Seminar

Socrates Program

The Socrates Program was founded the summer of 1996, beginning with a session called “Dilemmas of the Digital Age” at a time when the Aspen Institute was seeking a pathway for emerging leaders. The first group of participants came from Silicon Valley when the internet was coming of age. Socrates seminars continue to enable participants to explore current, pressing leadership challenges. Discussions are built around classic and contemporary texts, and are led by expert moderators who engage and encourage participants to share their views with a diverse group of peers. The seminars are designed as values-based Socratic explorations to facilitate the exchange of ideas. Since its inception, the Socrates Program has grown to include a diverse group of over 5,000 emerging leaders from the US and abroad.

Seminar Overview

The collection of readings has been curated for your seminar and Socratic discussions.
It is extremely important that you read the texts at least once in advance of the seminar.

This seminar is essentially a collaborative journey. With the help of an experienced moderator, each participant contributes his or her own reflections, experience, and curiosity to the conversation. Correspondingly, the success of the seminar depends on each person being willing to contribute to the discussion and to make room for the contributions of others.

The texts and discussions are not designed to lead you to any particular conclusion. What you take away from the seminar will depend on the concerns you bring to the discussion and the openness with which you approach the texts and the other participants. We hope the seminar experience—and the community of learning—will remain a meaningful touchstone for many years to come.

Seminar Guidelines

Readings: it is extremely important that you read the texts at least once before coming to the seminar. The texts are chosen and arranged to assist in examining ourselves and our world and have three complementary roles. First, the texts anchor our discussion by providing us a common starting point in the exploration of the seminar topic. Second, they are intellectual tools for helping us analyze moral problems and the tensions inherent in values-based decision making. Third, they are springboards which challenge us to reaffirm and re-think our fundamental values and the ways in which we live our lives. As you prepare for the seminar, it is essential to concentrate on your responses to what you read. Some passages will seem to agree with your own opinions and others will be at odds with your beliefs. As you read you should not dismiss any of the passages, but should consider each of them as potentially true.



Discussion Questions

Session I: The Evolution of Congress: How Did We Get Here?

Per the short movie clips you watched, how have expectations of Congress, representation, and ethics changed over time?

In the *Federalist*, Publius argues that voters will pick distinguished people. Those elected will not want to disappoint those who elected them. Pride and vanity will guarantee representatives will do a good job. Representatives won't pass bad laws because eventually they will have to live under them as private citizens. Are you persuaded by such arguments?

Why does the public love their Member of Congress but dislike the institution itself? Is this something to be concerned about or not?

Session II: Congress and Its Governance Challenges

What does it mean to engage in representation today, particularly when a Member of Congress must represent such a large group of citizens?

Is Congress as responsive to change as an institution as we would like? Nelson Polsby argues it's more responsive than typically given credit for. But what are your thoughts?

Do the rules of the Senate no longer fit the composition of its membership and the legislative behavior of Senators?

What is deliberation in the contemporary Congress? How does Congress deliberate? Does it deliberate? Is this a shortcoming or simply a reflection of living in partisan, polarized times?

Session III: Congressional Reform

Where does your knowledge come from in your work? Do you agree with Lee Drutman that relying on trade associations and lobbyists is the de facto approach? How do you mitigate this in your own work? Is it problematic or not?

What would a digitally enabled Congress look like?

Can other committees adapt the process used by Senate Armed Services to formulate the NDAA? Why or why not?



In so doing, you will come to a better understanding of your own ideas and assumptions and be better able to imagine why others hold the ideas that they do.

Participants: you will enter a collaborative journey in the company of an accomplished group of peers. The richness of the confidential discussion derives not only from each group's unique insights and concerns, but also from the trust that develops when each person takes time to listen and learn from all of those assembled, and to ask questions of the texts and each other.

Socrates seminars are off-the-record and adhere to *Chatham House Rules*, meaning participants can use the information received, but neither the identity nor the affiliation of the speaker(s), nor that of any other participant, may be revealed. At the start of the seminar, moderators will communicate their preferred norms for seminar discussion and flow of conversation. In general, the Socrates seminar model employs the following:

- Namecard turned vertical: indicates desire to speak and make a point.
- Two fingers raised: indicates desire to make a concise point/interjection (less than 2 minutes) directly related to current topic.

Moderator(s): they will not lecture, nor is their role to supply answers. Rather, they will ask questions about the texts and the way in which the texts challenge us to rethink our roles as leaders and as human beings. Our aim is that rare occurrence—a genuine conversation about the things that matter most.

Barnett, Andre (Finance)

From: Socrates Program <socrates@aspeninst.org>
Sent: Monday, December 16, 2019 9:36 AM
To: Barnett, Andre (Finance)
Subject: Socrates Emerging Governance Leaders Seminar
Attachments: Private Sponsor Travel Certification Form.pdf; Appendix to Private Sponsor Travel Certification Form.pdf; Emerging Governance Leaders Seminar Agenda.pdf



Dear Andre,

We are pleased to invite you to participate in the Emerging Governance Leaders Seminar Series located in Cambridge, Maryland from January 17-19, 2020.

The Socrates Program will provide shuttles departing from Capitol Hill to Wye on Friday, January 17th at 5:00 p.m. and returning on Sunday, January 19th at 1:00 p.m. Should you accept attendance, it is required that you participate through the duration of the seminar. Your lodging and meals will be paid for by the Aspen Institute Socrates Program. Under the ethics rules, no expenses are provided for entertainment or recreation.

This seminar is designed for the educational benefit of a bipartisan, bicameral group of Congressional staff focusing on the foundations of Congress and its role in the nation's governance. Our purpose is education, not advocacy. In order to participate, you will need to submit the requisite travel forms to the Ethics Committee and secure approval. Attached to this email, you will find the ethics packet which contains the (1) completed primary trip sponsor form and (2) the program agenda.

Please submit all required documentation to the Ethics Committee by Tuesday, December 17, 2019: 1) Primary Trip Sponsor Form (2) Agenda and (3) invitation (all provided by the Aspen Institute) and (4) Pre-Traveler Authorization Form, available on the Ethics website, <https://www.ethics.senate.gov/public/index.cfm/travel>. Travel forms must be submitted to the Ethics Committee no later than thirty days before travel commences or you will not be eligible to attend.

cc

Here are a few additional items to facilitate your planning:

• **Lodging** – participants will all be staying at the Hyatt Chesapeake in Cambridge, Maryland.

• **Seminar materials** – the seminar readings (PDFs), schedule, and arrival details will be sent to you approximately 2-3 weeks before the seminar. Note: a summary of the seminar topic and moderator biography are attached.

• If you have any questions, please feel free to call Socrates Program Coordinator, Carly Raizon at 202-736-3843.

• Kind Regards,

cc

A handwritten signature in black ink, appearing to read "Cordell Carter, II".

Cordell Carter, II | The Aspen Institute
Director, Socrates Program

2300 N St. NW, Suite 700
Washington, DC 20037
(202)736-2922
cordell.carter@aspeninstitute.org

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